# Season 3.18 Lis Best & Nivi Achanta

#### **SUMMARY KEYWORDS**

feel, climate, work, women, people, leadership, leader, question, design, part, sustainability, climate crisis, journey, students, good, liz, understanding, job, lis, world

#### **SPEAKERS**

Nivi, Narrator, Lis, Eric Benson, Rachel



### Narrator 00:00

This podcast is a project of the climate designers network. Hey, this



### Eric Benson 00:03

is Eric. Welcome to the last official episode to round out our theme for season three. We do still have our back to school episode next week, focused on teaching and practicing life centered design. So don't put away your headphones for the season just yet. But this final episode is one I hoped would round out a really awesome season talking to women leading the way on climate action. We started with Jamie Alexander from drawdown labs tell us that every job is a climate job, or how we put it, every designer is a climate designer. Everything going forward on your job will have climate involved. So no matter what your title is, if it has sustainability in it or not, you can make an impact on your job with a climate ethos. We also learned this season that we have the solutions now. I'll repeat myself, we have the solutions now to fight our climate crisis. We just need the willpower to pick them up and use them. In our case, we can design with the solutions or communicate about them in our work. And of course, we can use them in that process as well. Think renewable energy. We also learned so much from women who have helped lift us up further by giving us assignments and projects we can do in our classroom or Studio. Today, we have Lis Best and Nivi Achanta, who have been helping coach women utilize their frustrations, concerns hope, creativity, culture, anxiety, and or dreams to encourage action through collaboration, and in turn, elevate those involved into meters as well. We all can be the helpers. I had a really great time speaking with Nivi and Liz in this episode, and they did a wonderful job, driving home the points made by our other guests and giving us a super important lesson that we all have the potential to be leaders, especially Climate Leaders. I hope you enjoy their inspiring words and recognize that you too. To quote Nivi can live your best life on this best planet with your best friends.



### Lis 02:25

Hi, I am Lis Best. I am the founder and CEO of The Girls Club collective, an executive coach for

women in sustainability and social impact. And the host of the women changing the world podcast. You can find me in real life, usually in Oakland, California, although sometimes up and down the west coast. But you can find me online. Probably the best place to look is Girls Club collective.co That's girl club collective.co. You can also find girls club collective on LinkedIn and find me Liz bass, that's li s B E S T

### Nivi 03:04

on LinkedIn. I'm Nivi Achanta. I'm the founder and CEO of soapbox project where we help busy people turn their climate anxiety into action. And we do that through our friendly and until proven otherwise. World's most fun climate action community. When I am not hanging out online, you can find me in Seattle. And if you do want to find me online, I can be found at soapbox project.org I write all the newsletters all of the bad puns that you might see. So if you're looking for a really easy and non overwhelming way to take action and meet new friends, you can join us at soapbox, project.org.

# Eric Benson 03:53

Maybe and Lis, welcome to Climify. This is the last official episode of season three. And I'm happy that both of you are here because I feel like both of you are going to do a great job of summarizing why this season happened based on the work that you do. So I'm I'm excited that you're here.

Nivi 04:16
Excited to be here. It's such an honor. Thanks for having us.

# Eric Benson 04:20

Yeah, no problem. Well, let's get into it. Let's let's start with your journey. Right you your journey into not only being into or interested in the climate movement, but also being a leader that helps to make more leaders. How did this all happen for you?

### Lis 04:39

Let's see. I think for me, my really my interest in the climate movement started back in undergrad. I was in school at UC Santa Barbara and I had to take a science class even though I really didn't want to. And I discovered that the climate change course I counted as a science class. And so I found myself sitting in brand Hall, learning about climate change. And it was one of those things where I just like remember reading, like some scientific paper about what was happening to the planet? And just not understanding how if in fact, this was true, which I very much believed and believe that it is true. I was like, how is everyone not working on this? Like, How is this not what every job is all about? And that was really when the seed was planted for me. I mean, I had no idea at that point in time, kind of like, what types of careers there were and like the climate world, like what I might do after graduation, but I just distinctly remember

like sitting in this tiny desk being like, how can anyone work on anything that's not this? Then I had a brief stint as a journalist. I actually, I remember one of my first early articles was a guide to the carbon rainbow. So I got a little bit deeper.



### Eric Benson 06:08

What were you writing for? Is this the college newspaper or beyond that?

Lis 06:12

I was writing for a publication that was at the time called Miller McCune, that is today called the Pacific Standard at a publication based out of Santa Barbara after college, I was an editorial fellow there. And their mission was to take academic research and translate it into public policy solutions. So got to somehow read a whole lot more science, we had a blog at the time called today and nice, and also learn more about about climate. And really, the way that I, you know, eventually became a leader who is helping to make more leaders in the space is that after working in journalism, briefly, I realized I needed health insurance, and it was not likely to happen there.

Nivi 06:58
So felting world, they're relatable.

Lis 07:02

Totally, totally. So I went back to school. And that was where I discovered the world of what was then called Corporate Social Responsibility. Hannah Jones from Nike, who was really like, a leader in the field very early on, came and gave a career talk about what she did. And I was just like, Oh, my goodness, how do I become you? One day, when I grow up? At the time, there were very few jobs in the field. But a lot of the advice I got was to basically like, get a job or an internship somewhere and like volunteer my way into a role leading sustainability within an organization. So that was the path that I took, I got really lucky and landed an internship at Qualcomm, and they're in a national government affairs department. And over the time I was there, I finagled my way into a full time sustainability role. In the interest of not giving you my whole life story, I think the thing that I really liked the thing that was really impressed upon me working in house in a sustainability role, and then later working as a consultant with Fortune 500, companies on sustainability materiality, different issues in this realm, was that I really felt like so often we think of like, what companies or organizations like should or shouldn't be doing as, like, if it's the right thing, or there's a great business case, or it's the right thing, and there's a great business case, then why isn't that what's happening. But what I saw was that so much more often than I ever would have thought the reason that things are or are not happening, came down to how effective a change agent, the person at the helm of these programs was, and like whether they were able to convince the climate denier on the 10th floor, that too much carbon is infected, that they whether they were able to like, you know, make build relationships across an organization to get a goal adopted for the company. And I felt like having been on my own personal and professional development journey for the past, like at that point, well over a

decade, now close to 15 years. And having had my own experience doing this work in house. And as a consultant, I was like, I really feel like my work is to bring these two sides of me together to help equip these change agents. Often women who are leading these programs would like every single thing in my toolbox and every single thing that I have gathered from everyone else's, and like bring them together so that we can do this work together because I think so often it can feel so lonely. And when we're in these roles, we often don't feel like the people around us are our teammates. So I really wanted to create a place where people felt like they had an extended team of people who are invested in building a better future.



### Eric Benson 09:54

Would you say that maybe, you know, as the student you felt kind of like this frustration and pinker may be that this wasn't going on, and then you're in this corporate world. Would you also say there was a sense of frustration there where you realized, hey, it takes someone like me to make that difference? Yeah,

# Lis 10:17

I mean, I will say, as, as a woman in this world, like being in relationship with my anger has been a journey, but that's like a different podcast for a different time. Sure. I think it was more honestly, it was, like both frustration and kind of like, naively confusion of just like, why isn't? Why isn't working on this that I wasn't yet jaded.

### Nivi 10:43

There's so many things that Lis said just now that completely resonate with my own journey. I wasn't cool enough to be a journalist after college. But I wouldn't say that that period of time was really transformative to my sustainability journey. So I was born into a world where, in where I lived, and in the Bay Area in California, it wasn't really a question that climate change was happening. I remember when I was seven, learning about recycling, going home telling my parents, we need to start recycling. So that was probably baby's first climate leadership, to getting a recycling bin at home. But in college, from that same sense of powerless Ness that Liz was describing, at least to me, that's how it felt of bad things are happening. Why aren't people doing something kind of realizing that if other people aren't doing something, okay, I guess it should be me. So I would say that my climate leadership journey wasn't me being like, I can't wait to save the world. It was more like, oh, gosh, nobody else is doing this. I just have to do something. And that mindset really solidified in 2018. So I was working at Accenture. And if you don't know what that is, it's a massive global tech consulting firm with 500,000 employees around the world. So in 2018, in the fall, I was working at Accenture and living in the Bay Area. And three hours north of where I lived in the town of paradise. There was what started as a small fire but eventually turned into California's most destructive fire, land or dice. That's right. I didn't I yeah, my actually, I lived in the Bay Area. But my fiancee and his whole family Yonsei, dinner traveling fair dice. And naturally, because of how fires work, the entire town, including their houses burned down. And that was on November 8, this whole thing unraveled when I was working at Accenture and similar to how I felt in college, I looked around and nobody was doing anything, everyone was on their laptops doing business as usual. You know, there was some reports of smoke and fire. And I was just so shocked, because it's not like it was on the other

side of the country, or even a different state or even Southern California, you know, it was literally so close to where we lived. And still, people were not doing anything differently. And I was only a year into my corporate career. So I wasn't considering myself any sort of leader in that the grown ups would recognize. But again, I'd spent 48 hours, you know, reaching out to people across our emergency services department, our corporate citizenship department, very all sorts of people that were kind of like, Yeah, we don't know what to do. Because this problem is so grassroots and corporate initiatives, like Lis, you probably have a lot of experience with this are more structured for the most part, you know, and so then I was like, okay, whatever, I sent a proposal to all of our leaders on the West Coast. Three of them were named John, because that's how the corporate world works. I sent an email to all the John's and they happened to be in the same meeting at the same time and my email contain a proposal of this is what I want to do I want to take a team of eight equal to parents in an area near paradise volunteer there because I know people in the community setting up makeshift medical clinics. I think we as a company are really well equipped to help with the organization of emergency response because a lot of the struggles that are having are tech and organizational related and consulting companies are great at that. So I made this whole case did not think it was gonna go anywhere. Because I was just basically in my mind I was just like a random kid that just started working. And they said yes, and so that moment was a huge turning point for me. You realize



### Eric Benson 14:55

they said no, and that's what I thought you were gonna say. Yeah, right.

# Nivi 14:58

I thought they were gonna say no, cuz Since again, a 500,000 person company that's half a million people there, what you would think is that there's a very strong hierarchy of whose projects get funded. And a random entry level worker is usually not one of them. And so through a combination of my own Lizzie's the word for enabling my own for enabling and serendipity, they said yes, and that was really a really important lesson to me that leadership doesn't have to be necessarily one person was structural power, like you can make such a huge impact being just some person. So I think that is when I really started exploring the identity of what, how can people like me that consider themselves ordinary individuals make a change in the scary world we live in. And so that was kind of the backdrop of what was going on as I was founding soapbox.



### Eric Benson 15:55

In our first episode this season was, you know, every This is Jamie Alexander from drawdown saying every job is a climate job. Yeah. And the way that I'm understanding both of your stories here is that everyone can be a leader. And yeah, actually wrong climate. 100% Yeah, and

### Lis 16:20

absolutely. Well, and I think that I let what I love about your story, Nivi, too, is I think so often, I don't know, part of I guess, how I grew up, I think I like had for such a long time, this idea that I needed to wait for someone to nick me up. And it was such a cool moment when I realized, and

I realized it so many times, like over the course of my career in my adult life of like, oh, no, I can choose myself.

Nivi 16:45

Yeah, that's such an empowering, and kind of scary realization and so true.

Eric Benson 16:53

Yeah, because it's like I was always picked last on the basketball team. But I could just be the captain. Right? I could be. I won't be picked last anymore.

Lis 17:02 did not make the basketball team, I think, yeah, everyone under five, four.

Eric Benson 17:06

Yeah. Well, this is kind of a nosy question for you, Lis. And that is reading through your website. This caught my eye and kind of a funny way. But I thought it was something that potentially could lead into part of the message that you sent here, you started by saying something like you sent a sad paragraph copy pasted from something that got legal approval once upon a time. And I'm really interested in like, what did you write? And how did that inspire? The message that puts you on these main stages now? Because that's what you're doing? Yeah,

Lis 17:44

thank you so much for that question. And for catching that insight, I think. So. It was really interesting. So having had this moment of, you know, feeling like it was really important to me to work in, in corporate responsibility in some capacity to, you know, have this be a part of my job, though, I'm actually I'm like, Ooh, there's like something really juicy here. Because when I was looking at the website of the organizations that I was interviewing at, one of the first things I looked at was like, what are their commitments? Like? What are they doing to be a responsible citizen? And I honestly, and this was about like, a secret way of looking at Qualcomm's website back in 2010. So 15 years ago, there wasn't much there wasn't much by way of like, and they actually like, I feel like, we're a leader at the time firing away and the work that they were doing, but in terms of like, what was on their website, by way of commitment to sustainability. There was a letter that had been written, I believe, by one of the, like, co founders, about the company's commitment to the environment. Yeah. And, well, initially, I saw that and I was dissuaded because I was like, Ooh, it doesn't like look from the website. Like there's a ton happening here. I also realized that if that's how it looks on the website, now, how much opportunity is there to build out like a whole program here and to really tell the story of what is happening because I know about some other stuff that's like, also not on the website, that there's just a huge opportunity to actually be doing that storytelling.

And so yeah, it was wild, because I know that the reason that that one letter like hung out there for so long is because like at one point in time, it got through all the lawyers it's no one was like gonna try to rock the boat and get all the lawyers on board with a new like policy and a new message. And a big chunk of my work over the time that I was there was, you know, not only in building out like different programs and like, you know, doing our first human rights impact assessment and working on our strategy and our goals, but also on like updating the Western Pacific, sure that, that all of the stuff that was happening was being communicated in a clear and transparent way so that our stakeholders, whether it was investors, or prospective employees, or suppliers, or customers could learn about all the things that were actually happening inside the company. And it just so happened that like, my time, there also coincided with a lot more demand for that information. I think the thing I would offer to anyone listening to this, who is using those same criteria of like what is on their website to evaluate where you want to go work, and make an impact that like, if you're underwhelmed, that can actually be a huge sign that there is a lot of work to do that you might be able to help with? And I yeah, I don't know, at what point in my journey, like I kind of like had that light bulb turned on. But I think so often, we think that like, there's only opportunity at the organizations that already have everything out there. And in fact, if it's not out there that there is potentially even more work that



### Eric Benson 21:06

you could do. That might be even more important, right to be at these places. nivi, you work a lot with a message about helping people channel their climate anxiety into positive action. They're at soapbox, and you write that you do this with courage and joy. And I really liked that. And I've had climate anxiety for a while, right. And it took me a while to really come to grips with what to do with that. So I can relate to that. I think it is courageous actually to get out of bed and do something. Yeah. So, you know, how do you recommend someone move on from that moment of feeling so low into doing positive? Like anyone can be a leader, like you were saying?



#### Nivi 21:55

Yeah, I think it's easy on inside podcasts and books and anything with blogs to kind of oversimplify the journey. And I at risk of doing that I'll kind of give a high level overview. But I do want to clarify that, you know, this is deeply personal. And I feel that your climate journey, the way that you feel about climate change is often independent enough from climate change itself. And what I mean by that is, yes, scary things are happening. But so much of the way we feel climate anxiety comes from the fact that we feel inadequate, we feel like we're not doing enough, we feel like we're not surrounded by people who care. And I can say confidently that even though in the past few years, the effects of climate change around where I live has gotten worse, like climate anxiety has actually gotten better or almost disappeared completely. And part of that is, I would say in our society, because we spend so much time on work. And on our work days, that line of every job as a climate job is really important. And I would say you know, there's a lot of simple actions, I can recommend that very definitively do make a do make a difference in your carbon footprint. So for example, cutting out flying driving and meet, or at least picking one area or reducing all three of those, right? That's the very simple version or choosing a green 401k. You can do all of those things and have a actual measurable impact. And that's great. But I do think there's a lot of inner work that needs to be done. And and you

know, I found those two values, courage and joy resonated with me a lot. Because courage is hard. Right? It you. You said, Eric, it requires courage to get out of the bed in the morning sometimes and do something. Yeah, I feel. I feel like joy is such an underrated emotion in any social impact or activist space because we feel like everything has to come hard won. And so the reason I say this is to answer your question of how can people move past it or move through it. Part of that is feeling your feelings. And also part of that is taking stock of what you've already done. Like if what you've already done is you have a garden or you have a basil plant, or you just love going outside. That's already a great starting point. I feel like people don't give themselves enough credit. Because you can say I can say all day long Hey, take less lights or Hey, like, eat plant based or whatever. But none of that is going to actually create sustained change in your own life unless you realize, Wait, I love this planet so much. I love hanging out with my friends and going swimming, are going skiing and they want all of these things to keep existing. So we're like how do I see myself as a leader and so there there's just so much In the climate anxiety journey that is truly your own skills of understanding how you see yourself, and then also understanding how to build community around you to surround yourself with people that are thinking of similar things. Instead of people are like, ant, it doesn't matter anyway. Like, there's a lot of yeah, there's climate deniers, but I think the bigger problem is a little bigger challenge that I've seen is people that are like, yeah, climate change is bad, and it's scary, but I can't do anything about it. And that is a very disempowering. So yeah, there are certain actions I recommend, but really, the, the biggest one is, figure out what in this space in this moment actually makes you happy? Because that's gonna make you keep going.



### Eric Benson 25:42

Yeah, I've heard a lot from previous guests about this in a similar way, and that, you know, celebrate these little things that you do. Right, that's joyful. And the guests we had last week talked about naming and shaming the people that are doing good work and like YouTube, right, so. And I'm wondering, Liz, are you also someone that's suffers from climate anxiety? And how do you how do you tackle that similar or?



### Lis 26:14

Yeah, I definitely, I definitely feel climate anxiety. I think it was, I mean, I don't know, I just remember a particularly dark moment in the pandemic, when my partner and I were relocating back to the Bay Area from Portland, and we drove back and it was like wildfires, the entire drive. And it just like, really, for me, was this like, visceral feeling of like, Have we missed the mark, want to just all together? I mean, it's I think, yeah, it's scary. It's really scary. To read the news on this, I think the two things that I find most helpful to keep going are one, I think, related to the naming and shaming piece, like when I look around at the individuals who are dedicating their time, their resources, their careers, to this work, and to making a difference, like in the way that they are, like you MC uniquely gifted and qualified to make a difference. Like, it's like the Mr. Rogers quote, like, look for the helpers. I think, when I need a reminder of like,



Eric Benson 27:26

Mr. Rogers, yes.

Lis 27:29

Yeah, I think, again, I think it can just feel so overwhelming. But I look at some of these people around me. And I'm like, Well, if we can't figure it out, like if they can't figure it out, if we can figure out like, I don't know who could. And so just looking at the individuals who are who are pouring their hearts and souls into this, and then also spending time in nature, I think it can be so powerful to just connect with the thing that we're working to save. And whether it's like, going on a walk in my neighborhood, and like noticing the butterflies or going to the redwoods and like taking a moment in the trees or my personal favorite. Anything related to being next to the ocean, I think yes.

Nivi 28:11

Yes.

Eric Benson 28:14

Yeah, I love the mountains, that's where I like to go.

Nivi 28:17

Is this is this is what it's all for. And so I feel that if you're not seeking out that joy, or that connection with the things you love doing, then I personally think it's easier to not care, because you don't love, you know, smelling the ocean breeze or going to the mountains. And it's like, okay, I understand climate change. It's real, and it's bad. But if you can kind of feel the grief of climate change personally, like, I'm sure all of us here have that makes such a big difference. And obviously, it's a very heavy and sad feeling. But I kind of feel like, you know, this is like someone that I care about, and I wouldn't do anything before to them. And I don't think a lot of people have reflected on that. But you know, this, we all have this relationship with the earth. It's just about understanding that we do have it. And spending time with nature. Part of it, I think a word of it. Yeah. Yeah. Yeah, exactly. And, Liz, I love that your background on your wallpaper that Eric and I get to see is these beautiful flowers. There's something so magical and synchronous about that.



Eric Benson 29:30

Yeah, I was wondering that your answer to my question before Nivi about you not having as much or any climate anxiety before and Liz's comments about finding that joy out in the world. I feel like I'm like with both of you there because I've that's where I am to, like I that's where I am. And I'm wondering, as I'm a design educator, and there are design educators listening to this show, hopefully, how would you to coach, someone has an educator in terms of how do they help themselves and then help the students through that climate anxiety and to climate action

### Nivi 30:14

thing that we focus on in our air. So to sit back a little bit are so bucks project journey looks different for everyone, because the goal is to help you find out how use you as a human can channeling your own anxiety into action. And for the majority of people that is just using our free climate change newsletter as a resource, because every month, you basically get a free mini course in your inbox of a topic and corresponding actions you can take, and you can be there for as long as you want. A lot of people do a lot to join our membership community, because I think a lot of us are realizing that the magic comes from being together with like minded people. And so one really important thing that we've actually started doing only a few months ago is understanding the core competencies. That, for example, I don't really suffer from climate anxiety anymore. Maybe Maybe that's not an everyday answer, but for the most part, and that is because anxiety usually comes from the fear of something being out of your control. And so I realized the reason that I still feel so much rage, so much sadness, so much grief, so much, sometimes despair, but something that really has helped me is taking stock of my own powers. And so self efficacy is one of the very clear skills that we teach in our six week course that all our members go through when they're joining our community, and they can take it again every quarter. So self efficacy is one of those actual skills that I feel like anyone that wants to understand how to internalize these messages, that's a really good one. And if you don't really know how that mean, what that means or how to define it. It's basically the mindset that's like, I can do this, that self efficacy is a fancy word for that. So I would say some of the things that I've understood, that really proved to be a challenge on people's journeys are, number one, this sense that I'm not doing enough. And so that's where self efficacy really comes into play. Number two, people say I feel so isolated in my journey. So another competency we teach is community building. So no, I don't like As humans, we are social creatures. But I think that gets kind of brainwashed out of us or our society is not structured as much for connection. So we teach connection as a competency. And then the third one, though, I like since you asked about design educators is the third thing that people say all the time is, I don't know how to talk about this without coming across as judgmental, or preachy or hypocritical. So the third thing that we teach, I'm just gonna Alex condense a bunch of them, but it's like, basically effective communication. And I think there's so much obviously, like, I could go on for hours. And I'm not going to do but things like nonviolent communication, things like very basic behavioral psychology. And I actually think the design world is such a good resource. And we pull from examples like this book, The Happy city all the time, because when you develop these core competencies, and you can kind of see how the systems around you work, you can change, you can change, not just your own mind and your own journey. But for example, as a design educator for asking these larger questions like how can we create spaces, whether it's online or offline for nonviolent communication, or values, grounded communication than just throwing out examples? I think it's very powerful to help people anchored in specific core competencies that build new skills in your own life. So you know, if you're working at a tech company, this is gonna help you talk to your boss about getting a raise, and it's gonna help you as a climate leader. And I think just identifying what those skills are has been a really good point in my own leadership journey, because I can kind of understand, Okay, why do I feel better? Oh, it's because I feel I feel a greater sense of self efficacy that I can affect change. I feel so much more grounded in my community, and I feel that I can communicate so much better. And express love and feeling and that makes a huge difference.

Yeah, I mean, I think I would just add, I mean, that was such an amazing answer. I was I think I can add here is that I, I do think that going back to this, like I believe so much that every job is the climate job and I also such a belief, it is such a big believer in using our strength. And I think that both for like just science educators and for design students, I think figuring out what it is that like you are uniquely good at, and what brings you joy, like what you enjoy doing. And then figuring out how to apply what you're good at that you enjoy. Like to, like address, like the climate crisis in some way, I think so often we get hung up on the idea that like, if it doesn't have climate or sustainability, like in the job title that like, there's not an opportunity to make an impact, they actually think you have the biggest opportunity to make an impact when you're doing the thing that you're amazing at. And when you can be when you can be one more person who's like supporting, like these efforts from like, wherever within an organization you happen to be. And so, so yeah, I mean, I think a lot of that is inner work, right? Figuring out what you're good at figuring out what you love. And I think the more that like, we can have educators creating the space for students to like, actually do that inner work to figure out what lights us up. Like, I think we all win, because like this is I think so much of like, what we focused on in communicating about climate, I think there's a lot of consensus that this has been amiss is that I think it's often like was so do it can be so doom and gloom. And I think what so many of us are like, craving. And now finally creating is like a vision for like, like a better dream of like what our reality and our future can look like, like we are living in someone's dream, it's just not ours. And



### Eric Benson 36:46

that's true. Yeah. And I feel like with students, the two to two big things that jumped out to me about that Liz was the part about looking for climate and sustainability for jobs and the opportunity that really exists in any job for them to be putting their passion into it. And I think the projects that we assign students, where they are allowed to find that joy is better, right? Maybe we say it's about climate, but then that little smaller part. When it's all their choice, I think it makes them work on it harder, and they do better on those projects. So Liz, I was going to come back to something about your website, because I find your website to be pretty awesome. And you talk about a lot about women changing the world and what have you learned about the best ways to empower women to be the change makers at work, or the inspiration that they hope to be in their life?

# Lis 37:51

Yeah, I love this question. And I it's funny, because I feel like I like when we wrote that copy is like we actually were like we forego the pink pantsuit model of feminine leadership and what have you read that we are very much channeling like, Hillary Clinton, but cool. And I also feel like especially in 2023, like the pink pantsuit is having such a moment like think Barbie. Yeah.



### Eric Benson 38:16

I still need to see Barbie. I have not seen it yet.

Lis 38:18

Oh, my goodness. run, don't walk. It's



Eric Benson 38:21

so good. Is it? Okay, okay. It's it's I'll go. Okay. I can't wait. I



laughed the whole like, the whole time. That yeah, I mean, I think so I think what I was, what, where that comes from is that I, I was actually in a women's leadership program in my freshman year of college. And I felt like everything that I learned in that program was all about how to lead like a man. It was basically like all about, like, if you think about sort of like the masculine type of leadership that's very much like I have all the answers and very, like direct and forceful and like, to the point. And to be clear, I think, like, we need both feminine and masculine energy, like they both complement each other so beautifully. But I think so much of the world that we're living in now has been like, so masculine energy dominant, especially when it comes to leadership for like, a really long time, which is not how humans have always lived like, this is a relatively recent phenomenon. And the feminine on the other hand, when we think about feminine energy and leadership, that's the energy of like, let's all come up with the solution together. It's the energy of like, collaboration of one plus one equals five, it's the energy of like, How can I like elevate you as a leader? Like, how can I you know, not know all the answers and still be respected? It's just like a much softer but I would argue equally, like if not more powerful form of leadership. And I feel like what I'm really excited about is In both the spaces that I'm creating, and many of the spaces that I get to play in, is that there is an increasing recognition that like, I believe this type of leadership is like what we collectively need in order to address these major social challenges like the climate crisis.



Eric Benson 40:19

Yeah. Nibi, similar question to you, what have you found has really been helpful to women in particular around their mental health and climate anxiety? And I do a lot of meditation that that that helped me and so I have so many questions for you here about, or what I want to know about how you felt? What has been empowering for your clients?

Nivi 40:41

First of all, watch the Barbie movie for sure.

Eric Benson 40:45
We need some. Yeah,

Nivi 40:47

that's the one advice No, that's why I loved it so much. It was so fun. But on a more serious note, I am really glad to see that there's been especially since 2020, more of a focus on listening to women of color. And in the climate movement, indigenous leadership. I think the people that we have seen in the mainstream have historically been historically, then mostly white men, and recently white with like, so many corporate citizenship and Corporate Social Responsibility leaders or white women. And see, like, the challenge with not seeing roles represented at the top is sometimes you're just entirely missing the point, because you're not including, you're not including in your leadership, what the actual world looks like. Right? So I'm really excited and inspired to see people, for example, women from the global south people from the Global South, people that work in different intersections in their climate and social justice work, because something that shocks me. I mean, it both shocks me and is completely unsurprising is how siloed we see the climate movement, for example, I get questions a lot from people being like, Sue did focus on sustainability, or do you talk about race and gender and in my mind, the way I grew up and the cultural context I grew up in, so for people that can't see my face, and are only listening, I'm an Indian woman. And I also immigrated from India. So with that perspective, I just see, like, for me, it's not a question that a lot of things are interrelated. And I think the more the more varied perspectives you have in the room, the easier it is for like, specifically, women to take care of their own empowerment journey and mental health journey. Because when you're looking at diverse leadership, there's something so comforting about knowing that it's not just, there's not just one right answer. So when I grew up, and I saw, mostly just like men, and most specifically white men leading, I just kind of assumed that to lead in any space, you know, you are John and you worse food, but and how, you know, I think like the conversations on diversity are really important to me, because we say this all the time representation matters. And the reason that representation matters so deeply is, especially like, there has never been a greater time in my lifetime, and probably everyone's lifetime, listening to this, where we have needed so much creativity, when we are in a human made climate crisis. We need creative solutions. And that means that we need people that look different that have had various experiences, whether it's race, gender, sexual, like just various experiences around the world, because this is such a broad question. So that that has been really helping me like the one, maybe not the one. But one of the positive things about social media that have helped me is Alyssa is actually much earlier in the podcast, just like seeing, naming and shaming and seeing the people doing good work. And then Mr. Rogers, cool, but that has been, that has been really, really big. And I'll say this one more time, even though I already said it. But when you see that kind of representation that ties back in with the self efficacy thing I was saying earlier, because you can feel oh, I can do this, too. I am not just a victim, I am part of the solution. I went to a sustainability conference in October and for October 2022, I think. And I'm pretty much the only people of color and the only women of color represented at that conference, which was a sustainability conference were in the brand videos on like, women getting jobs from Unilever or whatever. And I just thought that was so common we didn't that's too common. It's so common and like this, I hope that people when they're doing these understand that like we all can be people that are helped but most importantly we can all be the helpers So, when I see people that look like me, or when I see people that even I would have never met through daily life, you know, like native tik talkers, like so many just so many cool people that I'm seeing finally on social media worlds are being opened for me where people that historically have been seen as the victim or like, actually, no, we're doing so many cool things with the solution. And we're all in this together. So I don't know something about it just gives me a really deep sense of solidarity. And I don't even know if that answered my question. Or if that answered your question, that was really good.



We'll take a quick commercial break here and then get back to the conversation.

# Rachel 45:44

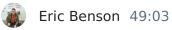
Where do young designers see themselves at the intersection of climate change and innovation? And how can we teach that intersection in the classroom, designers are problem solvers capable of imagining solutions for a more sustainable future? My name is Rachel suffer Ellie, and I'm part of the climate designers New Wave team. In the past few years new wave has released two reports exploring students experiences of climate design, education, or lack thereof, and what they hope to see in their classes. Now we want you design educators to use this research in your classrooms. And this summer, we're giving educators a chance to talk to the new wave team directly, twice a month, the new wave researchers will be available to walk you through our findings, answer any questions you have, and help you implement actionable project briefs directly into your classroom. We'll also show you how to use our media kit to easily share the research with your students, and how they can sign up to be a participant, head to climate designers.org/edu/new Wave to sign up for a call with the new wave team. Help us inform a new wave of design education, one that teaches every designer how to be a climate designer. Graphic Design History is messy, it's incomplete. And it's full of overlooked, underrepresented and ignored people and topics. Incomplete Design History podcast explores those topics, and talks about those people to deepen and expand our knowledge, understanding and interpretation of the history of graphic design. Season one and two are already available covering Women from graphic design history and bipoc designers and design culture. Be sure to subscribe to incomplete Design History wherever you listen to podcasts, and get caught up before season three drops in the fall of 2023. I NCOMPLET design history

#### Eric Benson 47:41

have to ask you both this question right because this this is now like, based on what you said, right? So I am if you cannot see me listening to this, I am I'm a white man. And I am very soon going to be a leader next week, in fact, of a department which is predominantly women. And I'll send on the leadership. Yes, thank you. Yeah, predominantly women and definitely women of color. And so as I'm thinking about what you both said, some things concern me about like what my role can be in that sort of a leadership position in terms of not only like encouraging them to do better in their job and in the way that they feel best to do it. So I guess I'm kind of rambling here. But my question is, what is your advice? Yes, you based on well, you know, you're you're both coaching to someone like me, who is leading a predominantly group of women. And so they're I'm, I'm listening, I'm not the traditional like man's plein air that you both are up with, obviously be concerned about concerned about as a leader

Nivi 48:59

of fear. So I love that question, Eric. And the fact that you're asking the climate to completely



nervous act asking this question to kill me. No. it's?

### Nivi 49:07

Well, it's such a great question, because the thing is, I was alluding to this, but humility is not like I'm saying it's not a masculine trait. I'm not saying men can't be humble, but in our society, like the way a man is portrayed and supposed to be in society, as Liz said, like, masculine leadership has traditionally been shown off as final all the answers and you should follow me. So the fact that you're asking this question is really important, because, like, just because that's how masculine leadership is doesn't mean all men want to be like that or aren't like that. So I think we just have to be conscious about redefining leadership in a way that means introverts can lead women can lead children can lead like it doesn't have to be about seniority. So that's one part of it. But more specifically, to the question that you were asked seeing, you know, there's a lot of differences between performative leadership and structural leadership. And I also think that, well, intention, leaders, especially men, forget how many structural advantages they have. So for example, a lot of women are offered mentorship, when what they actually need is funding or financial support, or a promotion or title change. And so, like actively listening, but also understanding for your department, the right questions to ask, because, you know, I am sure when you're working with a lot of women that are faculty at a school like these are already probably great leaders who will tell you what's on their mind if you're listening and prepared to take that in, by not concerned for you, because you're like asking the right questions. And I think I'm just going to end with saying, like, I just hate the canceled culture narrative. I don't think in our daily lives, were going around canceling our friends and our coworkers, I just think it's so overblown. And, you know, it takes courage to be humble. And it takes courage to be like, hey, is this like the right way of leaving you are. But if you're taking a more collaborative approach was, which is what you're doing right? Now, that already makes a huge difference. And this might sound this is when you sit down bad, but like, honestly, for so many women, and Liz, I'm not going to speak for you. But for so many women, the bar is kind of on the floor, like we've had so many situations with toxic male co workers. So for me, I feel like I feel like as long as the person I'm working with, whether it's a man or a woman or anyone else, song is listening, and they're treating me as a human. And they're understanding that I have strengths, and they're helping me build those strengths, like anything I would ask from a boss is that you understand what makes me a happy human being. And you give me the type of word that aligns with that. And if I bring up something that's on my mind that you're listening and not getting defensive, but I think that applies to everyone. It's not just a man specific things. Yeah.

# Lis 52:11

Thank you. Totally. Yeah, I guess that was such a great answer. But I think all I can add here are two things. So one, I think, just building off of what Naomi said, I think, asking questions and actually listening to the answers. Like, maybe, yeah, but again, sounds so so basic, but I think, you know, so often, like leader, I just can't stress this enough leadership, isn't that like, you need to have all the answers. It's like, how can you consult the people around you, above you, below you around? About, like, what's important to them? And how can you, like, synthesize and advocate for the people, like, synthesize what you're hearing and advocate for the people around you, especially the people who have perhaps not historically had an advocate at that level. And then the other thing I'll just name as a white woman, I think a lot of my own work on dismantling like white supremacy, and systemic racism is like, has really been

around like being willing to not be perfect all the time. And, and getting comfortable and feeling like it's more important to like, try to do the right thing, and maybe get feedback and input that there's a better way to do it, or there's more that I could do, but to not not do anything out of fear of not being perfect. Yeah. And so I that would be what I would offer as like, I know, that's my growth edge. I know, that's a growth edge for a lot of white women. And I imagine for white men who will also want to like want to do this work and want to show up and go beyond ally ship, as well as being willing to like, take your best stab at whatever it is, and learn as you go, but not feel like it has to be perfect before you start. Well, I



### Eric Benson 54:13

mean, thank you. Thank you for that. And it's hard to report back on how I do there. But I was wondering, maybe in connection to that Dennis, who do you feel is doing a really good job in this sort of leadership world? And it doesn't have to be connected to climate but but it could fit

### Lis 54:35

the two I guess I'll name three thought leaders maybe that like I've really been admiring. If people assuming or looking for people to follow to like, feel inspired. And these aren't? Probably not they're not conventionally people you might consider like Climate Leaders. I'm going to trust Nivi might have even more like climate II recommendations, but Yeah, that's the way that comes to mind for me are Adrian Marie Brown. Yeah. As you grow like and as emergent strategy is brilliant I've like I don't know if I've ever liked I just have like folded down every page in the book kind of thing. It's so good. It's so learn. Yeah, so good. And then also kind of like maybe unsuspectingly I've been just so like, can't stop talking about Pooja Lakshmi ins book real self care, because they do feel actual self care and boundaries. And knowing our values are like just such an important part of being able to, like, show up for this work from a resource place. And then I'd be remiss not to name like my favorite person to follow on LinkedIn is Alison Taylor, who is like continuously sharing I think, like, hot takes on what is happening like in the ESG world, and like, women's leadership and like, just corporate like more broadly, as if you're looking for like a really refreshing perspective on what's happening on the corporate side of things would recommend checking her out as well.

### Nivi 56:18

Amazing, buy emergent strategies. So right, I don't know if the writing sells for everyone. But if you are not a person, I would at least look up the concept. I am a very, very, very avid reader of books. So one if you wanted to see who to follow on social media, like you can definitely my I have all my public accounts at nivia Chanda, and I'm probably following a bunch of really cool people off the top of my head, the person I probably keep up with the most is Dr. Anna Elizabeth Johnson. Yeah, I also follow you know, that, Leah, think, Thomas, the intersectional environment. And yeah, and just like get a lot of accounts and recommendations from there. But I will say that social media is actually not where I spend much of my time. And as I said, In the beginning, this whole climate journey is so linked to your own journey as a human. And so for me, some of the most life changing things are so sorry, but nonviolent communication in the book is great. I would recommend it to every single person on this earth to read. And I think that's also really effective for if you're stressed out, overwhelmed, anxious person and you are

scared of the climate crisis. It's not going to work. If you're like, Hey, friend, why are you driving a car? Like, why don't you walk 10 miles or wherever? So nonviolent communication? There's this book called Super better by Jane McGonigal also not specifically climate focus, but it's all about how. So she's been at video game designer, and how those principles can basically help you live your best life. And I think so much of that is relevant to my whole approach on joy. And she just did a much better job at articulating, scientifically, why that matters. And then the last one, mostly because Liz brob, that will self care thing. So I'm seeing that I'm like zero for three on recommending actual climate books. There's this book called The Myth of normal, and it's all about trauma. And and maybe why are you like recommending such a directing book after talking about joy. But that was such a important book that I have recently read about how our society has created structures that mess us up and traumatize us. And I think as I'm going on my own climate journey, my own mental health journey, and seeing all these things are connected. Understanding that trauma doesn't mean you have to have been in a war, or you have to have been abused as a child, or any of those really horrible things. And seeing that there are a lot of micro things that happen on a daily basis. It was a little of a heavy read. But if you're, if you're really looking to kind of like redefine trauma and your relationship with systems, I thought that was really important. Now, I'll just say one last thing, anyone in the All we can save anthology that features poets, artists, speakers, actresses, scientists, all sorts of people and I'll end with that because I just think that leadership traditionally has come from things like self help books, which I've never recommended but the places that people can find so much inspiration is our and music and things actually move you and there's like a rapper who's so funny called healer, the earth show up and so like those kinds of things are just everywhere and like see Yang one clicks in your mind. So yeah,



#### Eric Benson 1:00:03

well, I have to I have to agree that I've had trauma from bad leaders, especially at work. Yeah. Right. And that's why I asked you to that question because I would hate it right. If I was, I will be leader. And I became what gave me trauma in the first place where I don't think I would, but I mean, I learned from that, but still, right. It's trauma can happen anywhere.

### Nivi 1:00:32

Yeah, absolutely. There, Tim Scott, who wrote radical candor also wrote a book called just work. And I thought that was a very good kind of how to make a fair workplace like how to be a fair leader, and she connects all of these different race, gender, social issues, kinds of things immense. So I think that's a good leadership look for our times as well. Well, what's keeping



### Eric Benson 1:00:57

you both hopeful, right? When it comes to women in leadership roles around climate, or just what's going on in the world in general,

### Lis 1:01:07

I'm happy to take this first I actually was like, oh, yeah, we talked about resources, but we didn't talk about like the future. And like, what we want to see I mean I know I

didit e taik about like tile fatare. Alla like, what we what we want to see. I fileall, I know I

already mentioned that. I do think when I look at the humans who are working on this, i i That makes me feel hopeful. I think a few other things that have recently given me like some glimmers of hope, the Barbie movie. Yeah.



Eric Benson 1:01:34

You have to see that. Yeah,



that's been today's conversation. Yeah, I mean, I'm like seeing some really, really cool stuff happening. And like the women led venture capital stays, I am like, loving seeing more like funds that are, like, led by women targeting things like sustainable food systems targeting things like supporting Black founded businesses, getting ones that are working to get more women to invest in venture, I find that really exciting because money is like a powerful force in a capitalist world. And that's what we're still currently living in. But if you think, like, you know, I said this earlier that you know, we are we are living in someone's dream. And I think that what makes me really hopeful about the future is the fact that I think there are a lot of people now more than ever, who are, in many ways, like collectively, like dreaming about what a better future can look like, and that we have some really smart, creative, brilliant, amazing people working on, like, how we make that dream more attractive and compelling. And like, how we make more people desire that dream and that reality than the one that we're living in now. And I it's like a really hard question of like, how do we make that the dominant frame, but I feel cautiously optimistic that I think in the next, like, five or 10 years that will be



Eric Benson 1:03:04

that's good to hear. Yeah, I'm excited for that.

# Nivi 1:03:07

I love the like this, the emergence of the new dream, and I'm definitely feeling it. And Grace Lee Boggs, who's an activist calls it the great turning, and something that I have this epiphany that sometimes sounds silly, and sometimes sounds really profound, but basically that all I want to do is to live my best life on this best planet with my best friends. Because I wouldn't say I am passionate about solving climate change. I just need that to happen if I'm going to live a good life. And so what gave me hope is like, oh, you know, we all want that. Like, we all want to live on this planet and have a good life. And the more I started to do things, so I live pretty much less than a 10 minute walk from like, five to 15 of my friends. So I'm I'm here like living out this new dream. I live in a walkable part of Seattle. You know, I can walk and bike everywhere I can go be in nature whenever I want. I have a great community. And so seeing that you don't need some massive shift in society to have these things has been amazing. The other thing that's been cool and sometimes cool, sometimes depressing is the death. The technological advancements that we need to solve climate change are already here. And it is a question of do we have enough human will on Sundays, that bums me out, but mostly, it gives me a lot of hope. So those are those are two really big things that I would say like give me a lot

of hope. And then the last one, which again, on some days, it's really scary, but the it's kind of liberating to know that you don't We don't know what's going to happen. Right now. We are on a trajectory to you know, keep being doomed or wherever. But we We don't know that that's gonna happen. You know if you know anything about statistics is that yeah, the future is forecasting? Yes, exactly the future is not written. And I think that that thought was for a long time, the cause of my climate anxiety or one cause. And now that I've surrounded myself with such an amazing community that cares about making the world better, making each other's lives better, having fun. So it's not just about being a climate change person or an activist, right? It's surrounding yourself with good people that are generous and their generosity shows in relationships with themselves and with the earth. And so surrounding myself with that kind of community is like, okay, the future is unknown. And guess what, that's such a good thing. Because if people are like, the people I'm hanging out with only good things can happen. Might take a little bit of turnaround time to reverse this damage. But yeah, even for me, that's now a very liberating thought that Yeah, we all know what's gonna happen.



Well, I can tell you're both very good at your coaching jobs, because I want to have YouTube as part of my community. Like you just discussed, I mean, the stuff that you're doing takes a lot of time and effort and care. And you both left, probably pretty high paying jobs from what from what it sounds like.

- Nivi 1:06:23 miss that little bit, but yeah, enough to ever go back.
- Eric Benson 1:06:27

  Go back to that you both left. Really?
- Lis 1:06:30
  Day. Yeah. The to do this,
- Eric Benson 1:06:33 which is scary. But also, this is what you care about. Right. And it's
- Nivi 1:06:37

  and I have never been like, I was just so anxious. So like, stood in my corporate job. Yeah, it's for some people it was I had to do, then it's great. It's like great. And scary being in control of your own destiny and a lot of ways and I do miss my. So I paycheck, but I wouldn't. It's so worth

like, I probably would save so much money on therapy and stuff now. Like, I have an traumatized self. It's



good. That's good. Yeah. I mean, you're both like, essentially, like how I viewed it when I was first meeting you was that in the work that you do, you're also a role model for the people you're working with. Right? Because you're doing what, what you're telling talking about with them? And to deal with that? Yeah.

Lis 1:07:28

So much of my own journey, as a community leader is like, how do we show up imperfectly? And like, lost the trust that that's enough? I feel like Liz and I both looked at each other,

Nivi 1:07:40 hopefully, but also, maybe a lot of behind

Eric Benson 1:07:43

there. I mean, when they see you, they they see people who are doing what they love to do. Right and hoping,

Nivi 1:07:51

trying your best. And there's really a lot to be said for trying your best. Oh, yeah, of course. Yeah.

Eric Benson 1:07:57

I mean, this brings us back to educators. And then my last question for you, and that is we're trying our best to, you know, we have, I have to say like mental health has been one of the toughest things I've had to deal with as an educator for my students in terms of how much more mental health issues have come up, even before the pandemic, right, and that that has made it even worse. And I do my best with that I'm not a trained professional in that I reach out for help when I need it. So we're trying our best as as as you can. And so, in my last question, I wondering if you would switch roles with me, you know, for a moment in your you're teaching a design class, what would you ask them to do?

Nivi 1:08:45

I can answer that first. Because that's just been actually on my mind a lot is I just mentioned

super better. The same author Jane McGonigal has a book called imaginable and it's all about futures thinking and all of these scenarios that help you. I'm definitely butchering the explanation, but definitely help you plan for the future. But also, a lot of it is understanding the mindset that you'll be in. So if I was a teacher, I actually did teach a summer camp for five years for kids doing design. Actually, I don't know, I forgot to say that I I never think about that anymore. But anyway, I would, I wouldn't really want to zoom out as much as possible and do some sort of exercise that like truly confront has people confront the life that they want to live in. So maybe something like designing the kind of life you'd want to live in. If you were born 100 years later, we get that overcomes that overcomes the lock in of being like Oh, nothing can change in the next 10 years. And whenever I asked I ask kids this question, a lot of like designing the future, but you know, in 2200 or whatever and seeing the creativity that comes out of that. And then if you're able to take it to the next level further for small class sizes, we had like pitch competitions in my university where we were able to actually ask these types of questions and execute on them. And this was more than five years ago, and a program that I started is still running now, because some faculty member was able to get funding for like, some kids, I mean, kids, some like university students project. So if you're able to connect this idea of designing your future, making as tangible as possible, having people think through the pros and cons and the situations and the emergencies, and all that, and if there's any way to actually give students like the next level of what if you like, what if you could make a small percent of this happen today, that not only makes people makes the students like feel empowered, but that could also yield to a lasting change for the wheel. Things happen? I've seen that yeah, things happen. So that's what that's what I would say love the futures thinking like scenario exercises so much.

### Lis 1:11:10

Totally, I actually feel like in a similar vein, doing some like future scenarios work has been like some of the most fun I've ever gotten to do in my career. And I think I'm also a big fan of Deb Debbie Millman, her homework assignment for her students and online classes of like, which is just a book like, write about a day in your life, 10 years from today, and as much detail as possible. There are a couple of reasons I've had like clients where that has just like, been the first step of many and like really uncovering like, what the life is that they want to design. Also, I think it can be like a powerful manifestation tool if you're into that sort of thing. But the other other piece that I guess I would maybe even go closer term, I feel like 10 years is like kind of fun, because it's like, we probably can't imagine all that's possible to change in 10 years. But it is something we'll definitely get to see and experience in our lifetimes. I would invite from a like visual creative design perspective, like I would want students to like a matte dream their future that they would like to see in 10 years and like, what does the city that you live in look like? Feel like? Like, what does? What does the moment from like, your commute look like? What does your transportation look like? What like, I mean, I could go on and on wood buildings look like what do you see food look like? Like what do all of these things look and feel like and to actually, if they could get down like in like a multimedia or like down on paper, like a visual representation that they can really like, feel, I think that would like be the assignment I would want to give because it would want it would selfishly inspire me. And I also think it would like really like, Give everyone like permission to really imagine like the world that they want to live in as part of their coursework.

And so we actually do something pretty much exactly like that in our six week Climate Solutions course. And then a few weeks ago, I went to this design session put on by the City of Seattle, where I live about reimagining this whole chaotic Street. And they had that exercise too. And it was so cool to see this taken into an actual context where it was being made. And it was like that, to me was like, okay, that these visualization exercises are so important. And guess what actual cities are using the same methodology to make decisions. So we are on the right track, you're in this conversation. Yes.



#### Eric Benson 1:13:40

And I was gonna say, because I do not have a last assignment for my class. This semester. I'm going to do this. I'm gonna use your ideas for the students and see how it goes. And I might have since I want you to be continually part of my community here. I'm going to reach back out to you for your guidance on this, or maybe showing up to my class, I don't know. Virtually later. Can



### Nivi 1:14:06

I say one more thing about this assignments? Yes. Yeah, please. So my favorite thing about this would be to see if you made it as flexible as possible, because just I can't even imagine students are so creative, especially if they haven't gotten the like corporate world brainwashing yet, like people I've just seen every time when you're giving people this structure but also prompt like, I can't wait to see it. You know, what kind of new 3d design or like essay or documentary people just come up with so much. And I would love to see just the reiteration that this can look like anything, it just has to answer the prompt, and definitely send them to us because I can't wait I love that imagined 2200 contest that Chris puts on every year so yeah, yeah, nice.



### Eric Benson 1:14:59

Yeah. Well, we are running out of time here. But going a little bit over for what I told you, I would so I apologize. I guess the conversation was too good. And I'm getting a little sappy because it's the last episode of this season and I felt like he were the you were the perfect way to wrap it up, which was just about the solutions are here, you need to hit your leader and go do it. Right. And I really appreciate you too. And what you're doing.



### Nivi 1:15:32

Thank you so much, Liz and Eric, this was this was awesome. What a great way to spend my whatever day of the week.



### Eric Benson 1:15:39

Think it's Monday. No way. Is it Tuesday.

- N Nivi 1:15:42
  Let's it's something
- Yeah, thank you both so much. I so appreciate being invited to be part of this conversation. And maybe every time I talk to you, it's like such a ray of sunshine in my day. I am feeling so energized and inspired and really appreciate that for today.
- Nivi 1:15:58 And Sam,
- you're listening and also feeling energized and inspired. Where can we find each of you online so they can go continue to see more of your work lives? Where can we find you online again,
- Lis 1:16:13

  again, that my website is Girls Club collective dot C O, scroll down to the bottom of the homepage and sign up for the monthly meditation it is a love note I write every month heart to your inbox and this month is gonna be all about imagining a better world very on on brand for this conversation. I'm on social media and other spots too but the websites the best place to start.
- Nivi 1:16:37

  Mine is so box project.org People always in my in my welcome email and like right back to this email. People always think I'm a robot. But no, I am a real human sending you climate action plans, sometimes with completely unhinged behind the scenes content of my personal life. But that's just how it is sometimes. So if you are looking for a way to take action with a fellow imperfect human and you need a starting point, you can always find us at so bugs project.org and grab one of our copies of our lovingly named change letters for your own inbox. All right,
- Eric Benson 1:17:13

  I will. Thank you so much both of you. And I really appreciate your time. This podcast is CO produced by Bianca Sandiko and me a big special thanks to Ellen Keith Shaw and Christine Piolet for their gorgeous work on our new branding Batul Rashik and Marc O'Brien for their continued design help. Brandee Nichols and Michelle Nguyen put their strategic guidance and always supporting me on this podcast. If you enjoy the work we all do here and you have a

spare minute or two. We would truly appreciate it if you left a rating and review over at Apple podcasts. The more folks that review our program, the higher the algorithm pushes up clarify in the search results. And in turn, the more likely we all can learn how to become climate designers.